

# Reunert interim results

For the six months ended 31 March 2008  
14 May 2008



## Group structure



## Products & Services



CBI-electric	Nashua	Reutech	NSN Investment
Circuit breakers	Copiers	Radio comms	Mobile & fixed wire telecommunications systems
Automation	Printers	Electronic Fuzes	
Motor Control	Consumables	Air weapons	
Wiring accessories	Asset Finance	Radars	
Transformers	Presentation systems	Mining surveillance	
Energy cables	Consumer electronics	Logistic support	
Telecom cables	Air conditioning	Maintenance	
Data/instrumentation cables	Fast moving consumer goods		
	Broadcast systems		
	Voice & data comm systems		
	Internet services		
	Least cost router services		



## Operating environment



- ▶ High inflation
- ▶ Increasing interest rates
- ▶ Slowing consumer spend
- ▶ Sub-prime crisis
- ▶ Energy crisis
- ▶ High demand from Eskom & Utilities
- ▶ General market
- ▶ Volatile South African rand
  - Ranging between 6.70 and 8.20 to US\$
  - A spread of 22%



## Financial highlights

REUNERT  
REUNERT LIMITED

	March 08	% change
Revenue	R5 bn	9%
Normalised headline earnings per share	277,5 cents	7%
Interim cash dividend per share	78 cents	7%
Operating profit (NSN in)	R729 m	20%
Operating profit (NSN out)	R643 m	6%
Other income	R90 m	
of which R86 million is NSN		
Cash at end of period	R294 m	
EBITDA as % of revenue (inc NSN)	15,1%	9%
EBITDA as % or revenue (excl NSN)	13,4%	6%

## Income statement: highlights

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REUNERT LIMITED

R million	2008	2007	% change
Revenue	5 085	4 654	9
Earnings before interest, tax, depreciation, amortisation and other income	679	617	10
Other income (R86m NSN commission)	90	26	240
EBITDA	769	643	20
Operating profit	729	608	20
Interest & dividends	31	27	13
Abnormal items	2	(572)	
Taxation	248	201	23
Profit/(loss) after taxation	513	(139)	
Associates	16	64	(76)
Headline earnings/(loss)	526	(117)	
Headline earnings/(loss) per share (cents)	296	(67)	
Normalised headline earnings per share (cents)	278	258	7
Tax rate excluding abnormal items (%)	33	34	

## Balance sheet: highlights

R million	Note	2008	2007
Total non-current assets	1	2 411	1 163
Finance company accounts receivable		-	1 600
<b>Current assets</b>		<b>3 207</b>	<b>2 285</b>
Inventory & contracts	2	962	787
Accounts receivable	3	1 951	1 425
Cash		294	73
<b>Total assets</b>		<b>5 618</b>	<b>5 048</b>
Shareholders equity	4	3 126	1 871
Minority interest		16	31
Non-current liabilities	5	489	262
<b>Current liabilities</b>		<b>1 987</b>	<b>2 884</b>
Accounts payable		1 823	1 670
Short-term borrowings	6	164	16
RC&C Finco borrowings		-	1 198
<b>Total equity and liabilities</b>		<b>5 618</b>	<b>5 048</b>

## Balance sheet: notes

1. Increase due to:
  - Quince Investments (R298m)
  - NSN Investment (R616m)
  - Debtors with Recourse (R319m)
2. Increase in stock at Energy Cables of R135m
3. Accrual of:
  - NSN Commission (R86m)
  - Debtors with Recourse (R164m)
  - Energy Cables Debtors (R135m)
  - Nashua Office Debtors (R35m)
4. Profit net of dividends (R690m); and Fair value of NSN investment (R552m)
5. Long-term portion of Recourse Debtors (R219m)
6. Short-term portion of Recourse Debtors (R164m)

## Cash flow information

R million	2008	2007
EBITDA	769	643
<b>Operating activities</b>		
Increase in net working capital	(292)	(411)
Finco accounts receivable	-	(197)
Increase in other working capital	(292)	(214)
Cash generated from operations	477	232
Net interest and dividend income	31	27
Tax paid	(231)	(340)
Dividends paid	(430)	(750)
Other	6	3
Operating activities	(148)	(828)
Investing activities	(129)	(78)
Financing activities	88	11
Actual net cash flow	(189)	(895)
Movement in total Finco borrowings	-	215
Net cash flow adjusted for total Finco borrowings	(189)	(680)

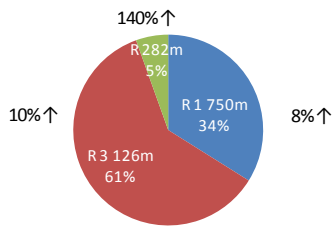
## Capital expenditure

R million	HY08	FY07	FY06
Expansion	36	79	134
Replacement	30	70	60
<b>Total</b>	<b>66</b>	<b>149</b>	<b>194</b>

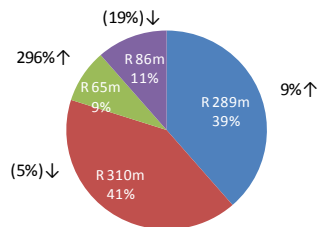
- ▶ Mostly in CBI-electric
- ▶ Aimed at increasing efficiencies
- ▶ Expanding product range

# Segmental analysis

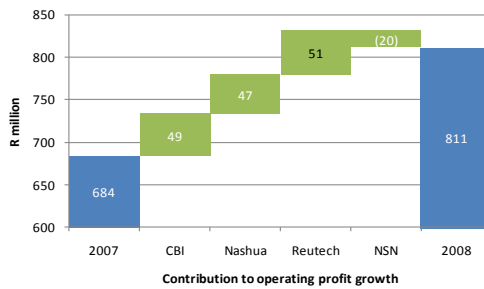
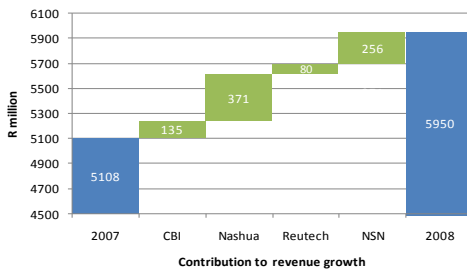
### Revenue HY08



### Operating Profit HY08



# Segmental contribution to growth



## CBI-electric division

R million	HY08	FY07	HY07	FY06	HY06	FY05
Revenue	1 750	3 219*	1 615	2 574	1 149	1 987
Operating profit	289	519*	231*	552	223	333
Profit margin	17%	16%	14%	22%	19%	22%

#Excludes extraordinary revenue of R96m

\*Excludes surplus of R35m on sale of non-current assets to the ATC/Aberdare joint venture

31 March 2008	% Change in Revenue	% Change in Operating profit
Low-voltage	7%	30%
Energy cables	29%	15%
Telecom cables	(44%)	5%
Average*	8%	25%

\* Excludes extraordinary items

## Low voltage

- ▶ **Transformers**
  - Orders received R9 million
- ▶ **Acquisition of Moeller Electric**
  - Effective 1 April
  - Will add approximately 10% to revenue
- ▶ **Re-location of assembly plants**
  - Closed down 3 factories in Qwa-Qwa
  - New operations in Lesotho
  - Cost impact of R20 million absorbed in this period
- ▶ **Australia**
  - New general manager appointed in January
  - Encouraging signs

## Energy cables

- ▶ Growth in both revenue and operating profit could have been better
- ▶ Construction/Commissioning close to being completed
- ▶ Continuing labour unrest
  - Resolved in February
- ▶ ACSR
  - Fully commissioned and rolling
  - Awaiting orders from Eskom



## Telecom cables

- ▶ Proportionally consolidated
- ▶ 50% contribution compared to previous period
  - R494 million
- ▶ Erratic orders from Telkom for copper cable
- ▶ Good growth in fibre and data communication cables
- ▶ Significant orders received from MTN & Neotel
- ▶ Telkom copper cable tender still to be allocated
- ▶ Aberdare fibre plant moved to Brits
  - Doubled Brits capacity
- ▶ Healthy demand for instrumentation cables
  - Middle East
  - UTP Cat6 cable line added
- ▶ Telkom dependence slowly diluted
  - Telkom cable sales: 38% of total sales





## Nashua division

R million	HY08	FY07	HY07	FY06	HY06	FY05
Revenue	3 126	5 816	2 837	5 344	2 632	4 725
Operating profit	310	627*	277*	689	297	582
Profit margin	10%	11%	10%	13%	11%	12%

\* Excludes extraordinary item of R48 million for finance book

31 March	% change in Revenue	% Change in Operating Profit
Office systems	11%	5%
Mobile	16%	17%
Electronics	7%	69%
Finance (100%)	41%	24%
Average	10%	12%

## Quince transaction

- ▶ Sub-prime crisis and subsequent funding issues resulted in JV with PSG Group to be undone
- ▶ Competition commission approval is imminent
- ▶ Model proven to be successful
- ▶ Quince Asset Rental duplicate Nashua Finance model to non-Nashua customers
- ▶ QAR in 1<sup>st</sup> year achieved 23% of Nashua Finance revenues

## Office systems

- ▶ Good growth in revenue
- ▶ Rapid weakening of the rand in early stages affected margins negatively
- ▶ Majority owned franchises contributed close to 50% of sales
  - Tshwane, Port Elizabeth, West Rand, Kopano
- ▶ Sales expected to slow down



## Nashua Mobile

	March 08	March 07	Growth % past year
Contract connections for year	60 543	74 578	(19%)
3G/HSDPA connections	13 962	11 114	26%
Total contract connections	74 505	85 692	(13%)
Closing contract base	671 579*	640 361	5
ARPU (average for period)	456	446	2.2
Churn %	12%	9%	28%
Net bad debts as % of turnover	1.26%	0.73%	
Number of retail outlets	147	108	

- ▶ Bulk deactivation of 55 245 “on billers”
- ▶ Expect a further 50 000 lines to be deactivated in 2nd half
- ▶ Bad debts and churn are correlated



R million	HY08	FY07	HY07	FY06	HY06	FY05
Revenue	282	491	202	317	126	300
Operating profit	65	109	16	30	4	4
Profit margin	23%	22%	8%	10%	3%	1%

► The benefit of volume

31 March	% change in Revenue	% Change in Operating profit
Fuzes	141%	2 324%
Communications	67%	209%
Radar Systems	(7%)	-
Logistics	(2%)	5%
Average	40%	306%



- Strategic designation
  - RDI Communications
- Export orders
- Mining surveillance systems
  - Radar
  - Laser
- Set top box development for Nashua Electronics
  - 1<sup>st</sup> Production October 2008



## Nokia Siemens Networks

- ▶ Relationship reviewed
- ▶ Global management approach
- ▶ Revenue driven agreement
- ▶ Commissions in stead of dividends
- ▶ Exit mechanism agreed
  - December 2010



## NSN operational review

- ▶ Maintaining its position
- ▶ Vodacom, Telkom and now Neotel



# Prospects

- ▶ South African economy and sentiment
  - decline in consumer demand
  - higher inflation
  - Eskom power outages
  - interest rate increases
  - hike in fuel prices
- ▶ The sub-prime crisis
  - Is it over?
  - Will it hit SA
  - Cost of funding
- ▶ Export prospects improved
  - continued high commodity prices
  - weaker rand have improved export prospects
- ▶ Infrastructure spend
  - Government
  - Parastatals

For the full year we should achieve real earnings growth

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