



REUTECH

NASHUA

Note 17 continued

Prior year numbers (continued)

Balance sheet

Disclosures relating to Quince have been condensed into the appropriate line items on the consolidated balance sheet. Quince non-current receivables of R821,7 million, Quince receivables of R646,3 million, Quince bank balances and cash of R72,5 million, Quince long-term borrowings of R699,9 million and Quince bank borrowings of R691,5 million have been incorporated into the relevant line items of the Reunert group balance sheet.

Supplementary information

	2011	2010
R million (unless otherwise stated)		
Net worth per share (cents)	2 401	2 502
Current ratio (:1)	1,8	2,2
Net number of ordinary shares in issue (million)	161,6	177,2
Number of ordinary shares in issue (million)	199,3	197,8
Less: BEE Shares (million)	(18,5)	(18,5)
Less: Treasury shares (million)	(19,2)	(2,1)
Capital expenditure	99,4	148,9
– expansion	62,6	111,0
– replacement	36,8	37,9
Capital commitments in respect of property, plant and equipment	57,1	65,1
– contracted	7,2	11,0
– authorised not yet contracted	49,9	54,1
Commitments in respect of operating leases	170,0	85,8

Condensed segmental analysis

	2011 R million	% of total	% change	Restated 2010 R million	% of total
Revenue*					
CBI-electric	3 336,0	30	13	2 961,3	28
Nashua	6 927,5	64	1	6 867,2	65
Reutech	639,3	6	(19)	791,0	7
Other	3,0	–	11	2,7	–
Total operations	10 905,8	100	3	10 622,2	100
NSN	16,9		(68)	52,9	
Revenue as reported	10 922,7		2	10 675,1	
<i>* Inter-segment revenue is immaterial and has not been disclosed.</i>					
Operating profit					
CBI-electric	592,1	43	14	521,1	43
Nashua	794,2	58	21	653,7	54
Reutech	48,7	3	(20)	60,6	5
Other	(60,5)	(4)		(25,5)	(2)
Total operations	1 374,5	100	14	1 209,9	100
NSN	16,9		(68)	52,9	
Operating profit as reported	1 391,4		10	1 262,8	
Total assets					
CBI-electric	1 580,8			1 494,8	
Nashua	3 847,7			3 595,4	
Reutech	355,7			659,7	
Other*	322,1			2 202,9	
Total assets as reported	6 106,3			7 952,8	

* Included in Other are bank balances of R224,7 million (2010: R1 207,6 million) held by the group's treasury.

COMMENTARY

Revenue for the year has remained relatively constant, with an increase of 2% from R10,7 billion to R10,9 billion. Operating profit reflected an increase of 10% to R1,4 billion, whilst normalised headline earnings per share increased by 14% to 590,0 cents. After accounting for the abnormal item of R346,4 million relating to the gain on the sale of the NSN investment, earnings per share increased by 61% to 809,0 cents.

In the current year we have condensed the presentation relating to Quince in respect of the income statement and balance sheet. Comparatives have been restated accordingly.

CBI-electric

The CBI-electric group of companies recorded a strong performance during 2011. All operations performed well in the difficult environment that has persisted over the past few years. Revenue increased by 13% to R3,3 billion and operating profit improved by 14% to R592,1 million.

Although market conditions remain challenging, the demand for energy cables has continued at levels seen in the latter half of 2010 and the beginning of 2011. The price of copper has remained high, but relatively stable during the year. The higher revenue achieved at these copper prices has a small impact on margins as we have continued to keep copper stocks as low as possible. Increased efficiency by the operations in this segment contributed to improved gross margins.

Building activity has remained subdued within South Africa, but the increased level of exports to Europe and Asia has assisted in supporting revenue and margins within the low voltage segment. The Australian operation has reflected sustained profitability, which has had a favourable impact on the results and, together with cost control and a focus on increased efficiency, has contributed to better margins.

The telecommunications cables joint venture again had a turbulent year, experiencing weak demand in the first six months, with some improvement being reflected in the second half of the year. The planned fibre optic cable connection between the major South African cities has led to demand for fibre and micro-duct increasing. However, the low demand for copper cable remains a point of concern.

Nashua

Nashua performed to expectation in a quiet market. A number of acquisitions were made in the segment which added to revenue, enabling marginal growth of 1% to be achieved. These acquisitions, which included four franchises and ECN, together with substantial increases in the contributions from Quince and Nashua Electronics, resulted in operating profit growth of 21% to R794,2 million.

The acquisition of ECN from 1 June 2011 has been very beneficial to the group. It has achieved good market penetration and is currently billing over 50 million minutes a month. The conversion of the Least Cost Routing (LCR) business to the ECN Voice over Internet Protocol (VoIP) network is meeting our customer expectations. While this migration will take another 18 months, we are confident that we will retain the majority of the customers we are targeting during this process.

Quince's profitability returned to normal levels with the reduction in bad debts. The business is now focused on financing our Office Automation and Telecommunications equipment customers. We are confident that bad debts will be negligible in the year ahead. Nashua Electronics' sales reduced due to the operation exiting the consumer market. The addition of Kyocera Mita to its product offering has been positive and has led to a return to profitability.

Nashua Mobile had a satisfactory year despite the reduction in interconnect rates. The conversion of its LCR business to ECN's VoIP platform is on-going. The focus on mobile data and voice resulted in more than 27 000 additional net connections during the year.

The Office Automation operations experienced increased unit sales, but a quiet market resulted in margins remaining under pressure. Increased offerings in the print service and data management and storage areas increased the operation's share of the tender business. The group will continue with its strategy of purchasing the larger franchises to get closer to its customers.

Reutech

Revenue for the year decreased by 19% to R639,3 million, while operating profit decreased 20% to R48,7 million. The contribution from Fuchs was substantially reduced due to the late receipt of an export order. The Radar division, through its mining surveillance radars, has had a successful year while the other businesses performed as expected.

NSN

Reunert exercised its option to sell its shares in NSN in January 2011. The sale of the investment realised R793,5 million, which resulted in an abnormal profit of R346,4 million.

CAPITAL INVESTMENT AND CASH MANAGEMENT

Our capital investment of R99,4 million on property, plant and equipment and intangible assets will ensure that we have both the capability and

capacity to meet future demand. Reunert has invested R306,5 million in acquiring four Nashua franchises, ITmatic and ECN. The acquisition of the four franchises is in line with the group's strategy to acquire the larger franchises. ECN has enhanced Reunert's capability to retain the margin related to its LCR base. ECN also provides Reunert with a network which enables us to provide customers with voice and data solutions. The ITmatic acquisition by the CBI-electric low voltage division gives us the capability of being a systems integrator with an Africa wide footprint and extensive technical capability.

Cash resources of R1,1 billion were used to repurchase 17,1 million shares at an average price of R66,14. The balance sheet has remained robust with cash and cash equivalents amounting to R564,6 million. In addition, available cash of R1,1 billion is currently used to finance the Quince asset rental book.

PROSPECTS

The South African economy and the economies of most of our export markets remain fragile and 2012 is expected to be yet another challenging year. We will continue to promote innovation, a commitment to meeting our customers' requirements and sound governance principles.

Subject to prevailing economic conditions not worsening, we anticipate achieving growth in earnings per share in the year ahead.

The financial information on which the above forecast is based has not been reviewed and reported on by the company's external auditors.

DIRECTORATE AND APPRECIATION

At the annual general meeting held on 8 February 2011, Messrs BP Connellan and KJ Makwetla retired from the board. The board expresses its appreciation to them for their valuable service and insights to the group over many years.

The board is pleased to welcome Ms YZ Cuba and Mr SG Pretorius as independent non-executive directors. Yolanda was appointed with effect from 1 January 2011 and Brand with effect from 22 February 2011.

Mr NC Wentzel resigned from the board on 21 September 2011. Mr GJ Oosthuizen resigned from the board on 14 October 2011. On 21 September 2011, Mr DJ Rawlinson was appointed chief executive and Ms MC Krog, the financial director designate, was appointed financial director. The board is pleased to welcome Manuela to the board as an executive director.

CASH DIVIDENDS

Notice is hereby given that a final cash dividend, number 171 of 253 cents per share (2010: 220 cents per share) has been declared by the directors for the year ended 30 September 2011, bringing the total cash dividend for the year to 330 cents per share (2010: 287 cents per share). In compliance with the requirements of Strate, the following dates are applicable:

Last date to trade (cum dividend)	Friday, 13 January 2012
First date of trading (ex-dividend)	Monday, 16 January 2012
Record date	Friday, 20 January 2012
Payment date	Monday, 23 January 2012

Shareholders may not dematerialise or rematerialise their share certificates between Monday, 16 January 2012 and Friday, 20 January 2012, both dates inclusive.

On behalf of the board

Trevor Munday	David Rawlinson	Sandton
Chairman	Chief Executive	14 November 2011

Directors: TS Munday (Chairman)*, DJ Rawlinson (Chief Executive), YZ Cuba*, BP Gallagher, SD Jagoe*, MC Krog, TJ Motsosi*, KW Mzondeki*, SG Pretorius*, NDB Orleyn**, Dr JC van der Horst*, R van Rooyen*

* Independent non-executive; ** Non-executive

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Sponsor

Rand Merchant Bank (A division of FirstRand Bank Limited)

Secretary's certification

In terms of section 85 of the Companies Act, 71 of 2008, I certify that, to the best of my knowledge and belief, the company has lodged with the Companies and Intellectual Property Commission for the financial year ended 30 September 2011 all such returns as are required of a public company in terms of the aforesaid Act and that all such returns are true, correct and up to date.

NG Camhee
(Appointed effective 1 April 2011)
Group Company Secretary

Enquiries

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